## Macarthur Connect ABN 44 678 565 805

# **Feedback and Complaints Management Policy**



#### 1. Introduction

# 1.1 Purpose

This Policy and the Policies and Procedures and related documentation set out in section 1.5 below (**Related Documentation**) supports Macarthur Connect to apply the Feedback and Complaints Management NDIS Practice Standard.

#### 1.2 Policy Aims

Macarthur Connect is committed to ensuring that each participant has knowledge of and access to the provider's complaints management and resolution system. Complaints and other feedback made by all parties are welcomed, acknowledged, respected and well-managed.

### 1.3 NDIS Quality Indicators

In this regard, Macarthur Connect aims to demonstrate each of the following quality indicators through the application of this Policy and the relevant systems, procedures, workflows and other strategies referred to in this Policy and the Related Documentation:

- (a) A complaints management and resolution system is maintained that is relevant and proportionate to the scope and complexity of support delivered and the size and scale of the organisation. The system follows principles of procedural fairness and natural justice and complies with the requirements under the National Disability Insurance Scheme (Complaints Management and Resolution) Rules 2018.
- (b) Each participant is provided with information on how to give feedback or make a complaint, including avenues external to the provider, and their right to access advocates. There is a supportive environment for any person who provides feedback and/or makes complaints.
- (c) Demonstrated continuous improvement in complaints and feedback management by regular review of complaint and feedback policies and procedures, seeking of participant views on the accessibility of the complaints management and resolution system, and incorporation of feedback throughout the provider's organisation.
- (d) All workers are aware of, trained in, and comply with the required procedures in relation to complaints handling.

#### 1.4 Scope

- (a) This Policy applies to the provision of all services and supports at Macarthur Connect.
- (b) All permanent, fixed term and casual staff, contractors and volunteers are required to take full responsibility for ensuring full understanding of the commitments outlined in this Policy.
- (c) The relevant persons specified in the column corresponding to a procedure described in this Policy have the responsibility to implement the relevant systems, procedures, workflows and other strategies referred to in the relevant procedure.

#### 1.5 Related Documentation

The application of the above NDIS Practice Standard by Macarthur Connect is supported in part by and should be read alongside the Policies and Procedures and related documentation corresponding to this Policy in the Policy Register.

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#### 2. Definitions

In this Policy:

Macarthur Connect means Macarthur Connect Limited ABN 44 678 565 805.

Client means a client of Macarthur Connect (including an NDIS Participant).

**Complaint** is an expression of dissatisfaction with a support or service, including how a previous complaint was handled, for which a response or resolution is explicitly or implicitly expected.

**Complaint Manager** has the meaning given to that term in section 6.

**Complaints Process** has the meaning given to that term in section 7.

**Complainant** is an Employee, Client, Advocate, entity, member of the public or other person who expresses their dissatisfaction about Macarthur Connect to either the organisation itself or an external body.

**External Complaint Manager** means such a person as determined by the Principal and Key Management Personnel that would meet the criteria set out in the Macarthur Connect Criteria for Complaint Manager or Incident Manager document.

Feedback and Complaints Form means the Macarthur Connect Feedback and Complaints Form.

**Feedback and Complaints Summary** means the document of that name which summarises the Macarthur Connect Feedback and Complaints Process.

**Key Management Personnel** means Amanda Wright, Eduardo Mino and other key management personnel involved in Macarthur Connect from time to time.

**Legislation Register** means the register of legislation, regulations, rules and guidelines maintained by Macarthur Connect.

NDIS Commissioner Complaints Website means <a href="https://www.ndiscommission.gov.au/about/complaints">https://www.ndiscommission.gov.au/about/complaints</a>.

Policy Register means the register of policies of Macarthur Connect.

Principal means Amanda Wright.

**Related Documentation** has the meaning given to that term in section 1.1.

**Senior Staff Member** means any senior member of staff or Key Management Personnel at Macarthur Connect other than the Principal.

**Worker** means a permanent, fixed term or casual member of staff, a contractor or volunteer employed or otherwise engaged by Macarthur Connect and includes the Principal and Key Management Personnel.

# 3. Policy Statement

Macarthur Connect aims to ensure:

 a system to manage and resolve complaints is maintained that follows principles of procedural fairness and natural justice and complies with the requirements under the *National Disability Insurance Scheme (Complaints Management and Resolution) Rules 2018* (Cth) (Complaints Management System);

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- (b) Clients have knowledge of and access to the Complaints Management System;
- (c) Clients are provided with information on how to give feedback or make a complaint, including avenues external to the provider, and their right to access advocates;
- (d) complaints and other feedback made by all parties are welcomed, acknowledged, respected and well-managed.
- (e) all clients, and their families, carers, representatives and advocates are encouraged and supported to provide feedback, provide compliments or raise any concerns they have about Macarthur Connect's service or organisation including making complaints;
- (f) all feedback and complaints are handled promptly, fairly, efficiently and effectively through our complaints management system;
- (g) that we provide a satisfactory resolution to complaints within a reasonable timeframe;
- (h) appropriate actions are taken to improve our services where required and that we provide better outcomes to our stakeholders;
- (i) there is demonstrated continuous improvement in complaints and feedback management by regular review of complaint and feedback policies and procedures, seeking of client/participant views on the accessibility of the Complaints Management System, and incorporation of feedback throughout the provider's organisation; and
- (j) all Workers are aware of, trained in, and comply with the required procedures in relation to complaints handling.

# 4. Who can make a complaint?

- (a) Any of Macarthur Connect's clients, families, carers, advocates, statutory bodies, government agencies, stakeholders, Workers or any other person may make a complaint to or about Macarthur Connect, its practitioners, employees, contractors, volunteers and other Workers.
- (b) A complaint may be made on an anonymous basis. You can make an anonymous complaint:
  - (1) by calling the number in section 5.1(d) below and stating that you wish to make an anonymous complaint (so we don't ask you to identify yourself); or
  - in writing by filling out a Feedback and Complaints Form but not including your name or other details that may identify you and posting it to the address specified in section 5.1(c) below.

### 5. Process for making complaints

#### 5.1 How to make a complaint

A person wishing to make a complaint may do so:

- (a) in person to the Principal or a Worker;
- (b) by email to info@macarthurconnect.com.au;
- (c) by post to: Level 3, Suite 303, 351 Oran Park Drive, Oran Park NSW 2570; or
- (d) verbally by telephone to 0436 305 716.

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The Principal will be responsible for receiving any email and postal correspondence and managing the receipt and resolution of complaints in accordance with section 6.

For all verbal and written complaints received in a form other than the Feedback and Complaints Form, the recipient of the complaint will request the complainant to provide their complaint in the form of the Feedback and Complaints Form.

#### 5.2 How to make a complaint to the NDIS Commission

A complaint can be made to the NDIS Commission by:

- (a) Phoning: 1800 035 544 (free call from landlines) or TTY 133 677. Interpreters can be arranged.
- (b) National Relay Service and ask for 1800 035 544.
- (c) Visiting https://www.ndiscommission.gov.au/about/complaints and completing a complaint contact form.

The NDIS Commission can take complaints about:

- (a) services or supports that were not provided in a safe and respectful way
- (b) services and supports that were not delivered to an appropriate standard

You can make a complaint to the NDIS Commission on an anonymous basis.

#### 5.3 Support and assistance in relation to making complaints

All Workers shall be responsible for ensuring appropriate support and assistance is provided to any person in connection with this Complaints Management System including any person who wishes to make, or has made, a complaint by:

- providing accessible information to complainants (including the Feedback and Complaints Summary and this Complaints Management System) in relation to how to make a complaint;
- (b) providing a safe environment for a complainant to make a complaint or provide negative feedback without fear of adverse consequences, retribution or loss of service as a result of making a complaint;
- (c) treating all complainants with respect, recognising that the complaint is important to the complainant;
- (d) maintaining the confidentiality of parties involved in the complaint in accordance with section 8 below;
- (e) facilitating the participation of an advocate or other representative or support person in connection with the discussion and resolution of a complaint, if required;
- (f) providing Clients, families, carers and advocates with access to this Complaints Management System and the Feedback and Complaints Summary:
- (g) complying with this Complaints Management System and the Feedback and Complaints Summary;
- (h) advising complainants and potential complainants in relation to how a complaint or issue may be raised with the NDIS Commission and giving appropriate support and assistance to people affected by an issue raised in a complaint to contact the NDIS Commission;
- (i) appropriately responding to complaints, acknowledging, assessing and resolving the matter in a fair, efficient and timely manner with as little formality as a proper consideration of the complaint allows;

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- (j) taking action in relation to issues raised in complaints;
- (k) if a serious risk is identified, taking corrective action;
- (I) keeping parties to the complaint appropriately involved and informed of the progress of the complaint;
- (m) ensuring that feedback and complaints data (both positive and negative) is considered in training and in planning service and support delivery;
- (n) ensuring the complaints process is procedurally fair and follows the principles of natural justice as set out in the NDIS (Procedural Fairness) Guidelines 2018; and
- (o) reviewing and evaluating the accessibility and effectiveness of the Complaints Management System and continually improving its processes.

#### 5.4 Protection for worker disclosures

Workers are supported by the Principal and Key Management Personnel to report incidents and complaints. There are no negative consequences for Workers in doing so. All Workers are advised that they can make a complaint on behalf of a person, parent/guardian or child to Macarthur Connect or to the NDIS Commission. All Workers are required to comply with this Complaints Management System and be aware of their roles and responsibilities in receiving, supporting, managing and resolving incidents and complaints.

### 6. Persons who will manage the receipt and resolution of complaints

If the complaint is about:

- (a) a person other than the Principal, the complaint will normally be managed and dealt with by the Principal unless the Principal determines that an External Complaint Manager should manage and deal with the complaint; and
- (b) the Principal, the complaint will normally be managed and dealt with by another Senior Staff Member at Macarthur Connect, however, if no such person exists or if it is otherwise inappropriate given the nature of the complaint for the Senior Staff Manager to manage the complaint, an External Complaint Manager will manage and deal with the complaint,

#### (Complaint Manager).

- (c) More than one person may act as Complaint Manager for organisational reasons or to avoid conflicts of interest or the appearance of bias.
- (d) More than one person may act as Complaint Manager for complaints involving multiple persons if required in order to avoid conflicts of interest or the appearance of bias.
- (e) If the complainant is not satisfied with the investigation and proposed resolution of their complaint in accordance with section 7, they can seek a further review of the complaint by an External Complaint Manager (that has not previously acted as Complaint Manager in relation to the complaint). When undertaking their review of the complaint, the External Complaint Manager must follow the same process in resolving the complaint as the Complaint Manager and as otherwise set out in section 7.

### 7. Procedure for resolving complaints

The Policy is supported by the following Procedures which are intended to clarify the responsibilities of the board, Principal, Key Management Personnel, Workers and other persons and make explicit the underlying principles of the Policy.

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Proce	dure		Responsibility
7.1	Overv	iew	Recipient of Complaint, Principal,
	(a)	Any Worker at Macarthur Connect may be a recipient of a complaint. However, in all cases, the Complaint Manager is primarily responsible for managing the process and resolution of complaints in accordance with this policy.	Key Management Personnel and Complaint Manager
	(b)	The Complaint Manager will use all reasonable endeavours to complete the following process ( <b>Complaints Process</b> ) within 21 days. The Complaint Manager will keep the complainant up-to-date on progress of the Complaints Process, particularly if there are any delays. It may be appropriate for the Complaints Process to be extended to ensure relevant parties are afforded procedural fairness.	
	(c)	The Complaints Process is to be applied in receiving and resolving all complaints at Macarthur Connect but the individual elements and actions the Complaint Manager decides to take may be tailored to each complaint (subject to any legislative requirements).	
	(d)	As part of the handling of a complaint under the Complaints Process, procedural fairness must be afforded to a person (including a Worker) if their rights or interests may be adversely or detrimentally affected.	
7.2	Receiv	ve complaint	Recipient of
	(a)	In the case of a verbal complaint, the recipient of a complaint should:	Complaint, Principal, Key Management Personnel and
		(1) genuinely listen to the complainant, their support person or advocate;	Complaint Manager
		(2) make sure the complainant feels comfortable;	
		(3) acknowledge how the situation has affected the person;	
		(4) thank the complainant for making the complaint;	
		(5) take detailed notes of the complainant and the complaint including whether the complaint is specifically about the conduct of identifiable Workers or about the provision of supports and services that incidentally identify Workers;	
		(6) encourage and offer support to the complainant to confirm their verbal complaint in writing by filling out a Feedback and Complaint Form;	
	(b)	At the time of acknowledging the complaint, the recipient of the complaint should also ask the complainant if they would like any additional support or assistance in relation to making, discussing and resolving the complaint or if they would like any family member, carer or advocate to be involved in the discussion and the Complaints Process.	
	(c)	If a Worker at Macarthur Connect other than the Principal receives a complaint, they must immediately notify and provide to the Principal all information known to the Worker about the complainant and the complaint	

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		including any notes regarding a verbal complaint taken by the recipient or the written complaint itself.	
	(d)	If the complaint is in respect of the Principal, the Principal shall coordinate, notify and provide all information provided to or known to them and the recipient to the Complaint Manager that will be managing the complaint.	
7.3	Reco	d the complaint	Principal, Key
	(a)	The Complaint Manager shall register the complaint in the complaints register maintained in accordance with section 9.	Management Personnel and Complaint Manager
	(b)	The Complaint Manager shall update the complaint record in the complaints register at each material step of this Complaints Process.	
7.4	Ackn	owledgement of complaint	Principal, Key
	(a)	The Complaint Manager shall acknowledge the complaint within 3 days of it being received. Consideration will be given to the most appropriate medium (e.g. email, letter, and phone) for acknowledgement and all further communications with the complainant.	Management Personnel and Complaint Manager
	(b)	To the extent that the Complaint Manager acknowledges a complaint verbally, they should also provide written acknowledgement.	
	(c)	When acknowledging the complaint, the Complaint Manager shall also indicate to the complainant a time frame for discussion, investigation (if required) and resolution.	
	(d)	If the complainant had previously indicated to Macarthur Connect that they require an advocate or representative to be involved in their dealings with Macarthur Connect, the Complaint Manager will:	
		(1) enquire as to whether an advocate (including an independent advocate) or representative will be included in the Complaints Process; and	
		(2) if an advocate or representative is to be involved, offer to facilitate arrangements for such an advocate (including an independent advocate) or other representative to be included in the Complaints Process.	
	(e)	If a person with disability affected by an issue raised in a complaint has a decision maker advocate or substituted or informal decision maker, these people should be included and recognised and raised as potential support persons or interested parties in any discussion and resolution of the complaint.	
7.5	Initial	Assessment	Principal, Key
	(a)	The Complaint Manager will confirm whether the issue(s) raised in the complaint are within Macarthur Connect's control. The Complaint Manager will also consider the potential outcome(s) that may be sought by the complainant (if not known) and, where there is more than one issue raised, determine whether each issue needs to be separately addressed.	Management Personnel and Complaint Manager

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(	(b)			
	(-)	When determining how a complaint will be managed, the Complaint Manager will consider:		
		(1)	the nature of the matter being dealt with;	
		(2)	how serious, complicated or urgent the complaint is;	
		(3)	whether the complaint is specifically about the conduct of an identifiable Worker(s) or about the provision of supports and services that incidentally identify Workers;	
		(4)	if about the conduct of identifiable Worker(s):	
			(A) whether confidentiality can be maintained consistently while affording procedural fairness to the Worker(s); and	
			(B) which (if not all) of the procedural fairness considerations set out in the Macarthur Connect Procedural Fairness Considerations document should be afforded to the Worker(s);	
		(5)	whether the complaint raises concerns about people's health and safety;	
		(6)	how the complainant or person with disability is being affected;	
		(7)	the risks involved if the resolution of the complaint is delayed;	
		(8)	whether facts in issue are in dispute and investigations are required;	
		(9)	the options for resolving the matter;	
		(10)	the gravity of possible findings that may be reached;	
		(11)	the sanctions that could be imposed based on those findings;	
		(12)	whether a resolution requires the involvement of other organisations; and	
		(13)	the Macarthur Connect Assessment, Investigation and Resolution considerations document.	
7.6	Discus	cuss the complaint		Principal, Key Management
(	(a)	with the the sev determ	mplaint Manager shall organise a time to discuss the complaint complainant (and any advocate or support person). Depending on erity of the complaint, the Complaint Manager has the discretion to ine to undertake an investigation of the complaint prior to sing the complaint.	Personnel and Complaint Manager
(	(b)		eration should be given to the most appropriate medium for the ion (in person, via video chat or on the telephone).	
(	(c)	During	this discussion, the Complaint Manager should:	

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		(1)	genuinely listen to the complainant, their support person or	
		(1)	advocate and provide the complainant with a reasonable opportunity to present their complaint, without interrupting;	
		(2)	make sure the complainant feels comfortable;	
		(3)	acknowledge how the situation has affected the complainant and any person with disability;	
		(4)	ask the complainant what a good outcome to the complaint would look like for them;	
		(5)	not dismiss the complaint on a view of the facts that is not raised with or apparent to the complainant; and	
		(6)	identify any material information relevant to the complaint provided by the complainant or any other person which was shared on a confidential basis (or may be confidential in nature). If it would be difficult to maintain confidentiality while resolving the complaint, for procedural fairness reasons, inform the complainant of this difficulty and ascertain if the complainant wishes for the Complaints Process to continue.	
		memb be inv	Complaint Manager shall explain to the complainant and any family per, carer, representative or advocate that the complainant wishes to volved in the Complaints Process, the next steps that will be taken in use to the complaint.	
	(d)		nding on the type and severity of the complaint, the Complaint ger shall either:	
		(1)	discuss with the complainant an immediate resolution to the complaint (for smaller matters); or	
		(2)	conduct further investigations in relation to the complaint.	
	(e)	or any perso	complaint is specifically about the conduct of identifiable Worker(s) of other person where adverse action could be taken in relation to the n, the Complaint Manager shall organise a time to discuss the laint with the Worker(s) or other person.	
	(f)	In suc	ch circumstances, the Worker(s) or such other person:	
		(1)	must be given a reasonable opportunity to be heard and to put forward information and submissions in support of an outcome that is favourable to their interests; and	
		(2)	should be afforded procedural fairness by the Complaint Manager, who should adopt some or all of the considerations set out in the Macarthur Connect Procedural Fairness considerations document.	
7.7	7.7 Investigate the complaint		Principal, Key	
	(a)		assessing the complaint (and potentially, discussing the complaint ne complainant) the Complaint Manager will consider whether an	Management Personnel and Complaint Manager

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			tigation is required in which case, the Complaint Manager maying other things):	
		(1)	give the complainant an explanation as to whether an investigation will occur;	
		(2)	gather information about the issue, person or area that the complaint is about (or request an external investigator to do so at the direction of the Complaint Manager); and/or	
		(3)	investigate the claims made in the complaint (or request an external investigator to do so at the direction of the Complaint Manager).	
	(b)	involv	complaint is about the conduct of an identifiable Worker(s) or may re a person's rights or interests being adversely or detrimentally ed in a direct and specific way as a result of or in connection with the laint:	
		(1)	an investigation must occur as part of the Complaints Process;	
		(2)	the Worker(s) or such other person must be given a reasonable opportunity in a fair and impartial manner to be heard on those matters before adverse action is taken, and to put forward information and submissions in support of an outcome that is favourable to their interests; and	
		(3)	the Worker(s) or such other person should be afforded procedural fairness including by the Complaint Manager adopting some or all of the considerations set out in the Macarthur Connect Procedural Fairness Considerations document.	
	(c)	days	Complaint Manager shall inform the complainant in writing within 10 of the complaint being received of what is being done to investigate esolve it, and the expected time frame for resolution.	
	(d)	the M	Complaint Manager or an external investigator should have regard to acarthur Connect Assessment, Investigation and Resolution derations document when conducting an investigation.	
	(e)	may h	nding on the findings from the investigations, the Complaint Manager nave further discussions with the complainant, Workers and other sted parties.	
7.8	Take appropriate action in relation to the complaint		Principal, Key Management	
	(a)	The C the M	Complaint Manager shall make a decision in respect of the complaint. Complaint Manager or an external investigator should have regard to acarthur Connect Assessment, Investigation and Resolution derations document when making a decision.	Personnel and Complaint Manager
	(b)		to making any adverse finding, the Complaint Manager should de any Worker against whom an adverse finding may be made:	

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		(1)	with a reasonable opportunity to comment on the proposed adverse finding; and	
		(2)	with procedural fairness including by the Complaint Manager adopting some or all of the considerations set out in the Macarthur Connect Procedural Fairness Considerations document.	
	(c)		dverse finding should be soundly based on the facts and issues that raised during the Complaints Process.	
	(d)		omplaint Manager shall inform the complainant of the outcome and asons for any decisions made including:	
		(1)	the outcome of the complaint and any action taken;	
		(2)	the reason(s) for the decision; and	
		(3)	the remedy or resolution(s) proposed or put in place.	
	(e)	approp	spology is in order, the Complaint Manager shall ensure that the priate person makes the apology and informs the complainant why uation arose and what the organisation intends to do to avoid further nce in respect of the subject matter of the complaint.	
7.9	Rights to the review of complaints			Principal, Key Management
	(a) The complainant and any affected person with a disability should be notified that if they are not satisfied with the investigation and proposed resolution of the complaint, they can seek a further review of the matter by an External Complaint Manager.		Personnel and External Complaint Manager	
	(b)		xternal Complaint Manager must follow the same Complaints ss in resolving the complaint as the Complaint Manager.	
7.10	Referr	al to NE	DIS Commission	Principal and Key
	(a)	the co the NE comple	complainant is still not satisfied with the outcome after a review of mplaint has been completed, the complainant should be referred to DIS Commission and provided information and support to make the aint externally if necessary including whether they would like such ation to be provided to any family member, carer, representative or ate.	Management Personnel
	(b) In this regard, Macarthur Connect shall take reasonable steps to ensure that the complainant and each person with disability affected by an issue raised in the complaint, is advised how that complaint or issue may be raised with the NDIS Commission by:			
		(1)	referring them to the Feedback and Complaints Summary previously provided to them and explaining to them that such document includes information about how complaints may be raised with the NDIS Commission;	
		(2)	directing them to NDIS Commission Complaints Website; and	

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		(3) asking the complainant if they require any support or assistance raising the complaint with the NDIS Commission including whet they would like the Feedback and Complaints Summary, this Policy or any other information to be provided to any family member, carer, representative or advocate.	
7.11	Traini	ng Procedures	Principal and Key Management
	(a)	All Workers will be trained in receiving complaints, the NDIS Code of Conduct requirements and the NDIS Worker Orientation Module.	Personnel
	(b)	All Workers will be trained on the Complaints Management System duri their induction, and as part of ongoing refresher training and/or when processes change.	ng
	(c)	Training will include open communication strategies such as acknowledging the grievance without being defensive and making apologies while accepting responsibility for what occurred.	
	(d)	A Complaint Manager will be trained in complaints management and resolution and in supporting clients throughout the Complaints Process and appropriately responding to complaints in an empathetic manner.	
	(e)	A Complaint Manager will be trained in conducting serious incident investigations, including investigating incidents that may involve a crimin element and in applying Procedural Fairness, which is detailed in the NDIS (Procedural Fairness) Guidelines 2018 and the Macarthur Connector Procedural Fairness considerations.	

# 8. Privacy and Confidentiality

Macarthur Connect will take reasonable steps to ensure that information provided in a complaint and during the Complaints Process is kept confidential and only disclosed if required by law or if the disclosure is otherwise appropriate in the circumstances. Without limiting the generality of the above, Macarthur Connect considers that it would be appropriate to disclose such confidential information in the following circumstances:

- (a) the disclosure of the complaint related information is to the Principal, Key Management Personnel, Complaint Manager, an employee, contractor or other Worker who is directly or indirectly involved in the Complaints Process;
- (b) the disclosure of the complaint related information is to a lawyer or other advisor of Macarthur Connect;
- (c) the disclosure of the complaint related information is reasonably required to enable a complaint is to be properly investigated; or
- (d) the disclosure of the complaint related information is to the NDIS Commission, the police or otherwise required by law.

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### 9. Record keeping

- (a) A register of complaints will be kept in a complaint register for a minimum of seven years after the complaint has been made. The register will be maintained by the Principal or Key Management Personnel and will record the following for each complaint or appeal:
  - (1) details of the complainant and the nature of the complaint;
  - (2) date lodged;
  - (3) action taken (and in the event of adverse action, any facts and issues that were raised during the Complaints Process and upon which the adverse action was based);
  - (4) date of resolution and reason for decision;
  - (5) indication of the complainant being notified of the outcome; and
  - (6) complainant response and any further action.
- (b) Copies of all correspondence will be kept on the relevant Client's file.
- (c) The complaints register and files will be confidential, and access will be restricted to the Principal, Key Management Personnel and any Complaint Manager.
- (d) A statistical summary of complaints will also be kept in and maintained by the Principal or Key Management Personnel and reviewed annually. The Principal will be responsible for reporting complaints to the board at least annually.
- (e) Results from this report will be reviewed by the Principal and Key Management Personnel and used to:
  - inform training by including a review of complaints (on an anonymous basis) in complaints handling training activities; and
  - (2) inform service delivery by taking the learnings from training activities.

### 10. Continuous improvement of the complaints management system

This Policy, the Complaints Management System, the Complaints Process and the complaints register will be reviewed and evaluated by the Principal and Key Management Personnel at least annually. This will include:

- (a) a review of all complaint and feedback policies and procedures;
- (b) a review of Client and Worker feedback about the accessibility and effectiveness of the Complaints Management System; and
- (c) implementation of a continuous improvement plan based on the review and feedback received.

#### 11. General

#### 11.1 Relevant Legislation, Regulations, Rules and Guidelines

Legislation, Rules, Guidelines and Policies apply to this Policy and Related Documentation as set out in the Legislation Register.

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## 11.2 Inconsistency

If and to the extent that the terms of this Policy are or would be inconsistent with the requirements of any applicable law, this Policy is deemed to be amended but only to the extent required to comply with the applicable law.

# 11.3 Policy Details

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